

**Escambia County Health Finance Authority
Goals and Objectives**

FY 2024-2025

		Objective	Measurement	Standard	Performance Measures	STATUS
Goal 1	Secure safety and Soundness of Organization					
A	Identify Risk	To identify risks to the tax exempt bond financing environment and take appropriate action to keep Authority's mission sustainable	Risk analysis at Board meeting as evidenced by meeting minutes	A minimum of one Risk Analysis performed	August 2025 Meeting - Discussed webinar & new budget bill and impact on tax exempt financing	ACHIEVED
B	Emphasize Authority Board ethics, fraud awareness and professional development	To insure a climate of ethics and compliance and avoid legal risk	The number of trainings attended by each Board member and staff yearly	One training per year	Attended online webinar or NAHEFFA conference	ACHIEVED
Goal 2	Foster tax exempt financing of capital projects for local not for profit healthcare organizations					
		Serve as a reliable source of tax exempt financing information and options	Work to finance local projects by encouraging applications for bond issues	Respond to all inquires for financing within 2 business days	No requests were received during fiscal year	ACHIEVED
Goal 3	Stewardship of Authority Infrastructure					
A	Ensure stewardship of assets and resources through strategic investments	To maintain long term ability to continue to provide tax exempt financing to local not for profit health care organizations for capital projects	Ensure sufficient investment returns to meet annual operational budget and charitable endeavors	Maintain a staffed office and online website	Authority office staffed all year Authority website updated and maintained	ACHIEVED
B	Cultivate a culture of management continuity	To ensure succession of workforce	Annual assessment of functional duties and responsibilities of administrator	Undertake a training program for succession	Administrator contract renewed for 3 years Calendar of activities expanded and updated	ACHIEVED